

Final State Budget to CSCU 2024-25

CSCU State Appropriations, FY 22 - FY 25

Account Name	Approved	Approved	Approved 6/5/23 per HB 6941	
	2022	2023	2024	2025
<u>State Appropriations</u>				
Charter Oak State College	3,459,107	3,656,390	3,127,472	3,182,468
Community Tech College System	153,376,054	172,456,308	208,495,341	217,494,271
Connecticut State University	161,882,818	174,367,292	176,054,688	178,635,888
BOR	436,324	453,500	460,084	466,906
Developmental Services	8,912,702	9,896,460	10,042,069	10,190,984
Outcomes-Based Funding Incentive	1,202,027	1,335,638	1,354,341	1,374,425
O'Neill Chair	-	315,000	315,000	315,000
	<u>\$ 329,269,032</u>	<u>\$ 362,480,588</u>	<u>\$ 399,848,995</u>	<u>\$ 411,659,942</u>
PACT Program - Debt Free Community College	14,000,000	15,000,000	23,500,000	28,500,000
Enhance Student Retention at Community Colleges	-	19,500,000	6,500,000	-
Additional Fringe Benefits Support	60,990,877	64,503,926	-	-
Deficiency Funding for Wages (Leg. Source ARPA FY23)	21,600,000	24,000,000	-	-
Provide Support for Salary Cost of the 27th Payroll	-	10,000,000	-	-
CharterO Additional State Approp (Graduation Fee Waiver)	140,000	140,000	-	-
Community Colleges: E-Commerce Training Program	-	65,000	-	-
Provide Operations Support Through Short-Term Recovery Funds	-	118,000,000	147,700,000	48,800,000
Provide Temporary Operating Support	-	-	55,000,000	27,500,000
GRAND Total State Support	<u>\$ 435,999,910</u>	<u>\$ 618,689,514</u>	<u>\$ 632,548,995</u>	<u>\$ 516,459,942</u>

Additional \$55
"Carry Over"

Increase for
PACT

One Year
Support Advisors

Additional \$50
Over OPM/Gov

Additional \$55
"Carry Over"

As Per
OPM/Gov

½ of Added
"Carry Over"

FAC Report to CCSU Faculty Senate

Sept. 11, 2023

David Blitz

Net Change University Budgets 2019 – 2026

Connecticut State Universities							
		FY23					
Millions (\$)	FY19	Budget	Estimate	FY24 Bud	FY25 Proj	FY26 Proj	
Revenue							
State Aid (exc. Fringe)	145.5	262.6	262.6	279.0	215.9	178.4	
State Fringe Support	137.7	192.9	193.5	2.3	2.3	2.3	
HEERF, ARPA and CRF Funding	-	2.5	2.5	-	-	-	
Operating Revenue	468.4	422.9	423.9	427.0	447.1	468.2	
Total Revenue	\$ 751.6	\$ 880.8	\$ 882.5	\$ 708.3	\$ 665.3	\$ 649.0	
Expenditures							
Salaries	323.7	383.7	360.9	366.5	366.1	366.3	
Fringe Benefits	208.1	266.3	247.5	90.3	96.8	97.9	
Fin Aid/Waivers	52.3	57.5	57.9	61.4	63.6	66.6	
All Other Expenses & Utilities	130.5	128.0	137.6	151.1	154.4	161.1	
Debt Service	34.8	30.9	30.3	30.9	31.7	32.3	
Other Transfers	(0.3)	7.9	23.9	1.3	(0.9)	(0.9)	
Total Expenditures	\$ 749.1	\$ 874.4	\$ 858.0	\$ 701.4	\$ 711.7	\$ 723.2	
Net Change	\$ 2.5	\$ 6.5	\$ 24.5	\$ 7.0	\$ (46.4)	\$ (74.2)	

Projected Deficits All CSCU Institutions 2024-2026

	<i>Projected Results</i>		
	<i>FY24 Bud</i>	<i>FY25 Proj</i>	<i>FY26 Proj</i>
<u>Millions (\$)</u>			
CCSU	13.5	(4.7)	(14.8)
ECSU	-	(8.0)	(12.7)
SCSU	5.5	(12.1)	(21.6)
WCSU	(12.0)	(21.6)	(25.2)
CT State	(33.6)	(97.8)	(124.6)
Charter Oak	(0.6)	(2.5)	(2.4)
Operations Support Funding	13.5	-	-
CSCU Total	<u>\$ (13.7)</u>	<u>\$ (146.7)</u>	<u>\$ (201.2)</u>

But see next slide for correct CCSU figures for FY 24 – 26 Projections of Surplus/Deficit

CCSU Presentation to Finance Committee – Aug.1, 2023

Revenue Enhancements

- ❖ FY24 Increased enrollment projected at 2% compared to conservative Flat budgeted + \$1.1M
- ❖ FY24 Increased housing occupancy projected at 2,200 compared to 2,000 budgeted + \$1.5M

First Time – Full Time – Fall 2023 Goal was 1,350 and is currently at 1,424

Retention – Projected rate is expected to increase from 76.5% (Fall 2021 class returning in Fall 2022) to 79.2% (for the Fall 2022 class) which is a significant increase of 2.7%

Latest Projections

FY24 - \$17M Surplus

FY25 - \$2.1M Surplus

FY26 – (\$3.5 to \$4.9M) Deficit

Faculty/Staff 2019 – 2024

	Positions - Headcount (HC)								HC Change Inc(Dec)							
	FY2019				FY23 Estimate				FY24 Budgeted				FY24 vs. FY19			
	FT		PT		FT		PT		FT		PT		FT		PT	
	Faculty	Staff	Faculty	Staff	Faculty	Staff	Faculty	Staff	Faculty	Staff	Faculty	Staff	Faculty	Staff	Faculty	Staff
CCSU	435	508	591	88	396	504	591	85	416	535	606	85	(19)	27	15	-3
ECSU	200	360	301	119	165	375	247	96	158	386	247	90	(42)	26	(54)	-29
SCSU	418	548	590	18	410	563	638	97	408	565	554	97	(10)	17	(36)	79
WCSU	224	384	446	106	198	304	428	102	193	321	425	100	(31)	(63)	(21)	-6
CSU SO/BOR	-	39	-	4	-	42	-	-	-	42	-	-	-	3	-	-4
COSC	-	62	275	-	-	72	255	12	-	73	255	17	-	11	(20)	17
CT State	802	1155	4085	2516	751	1246	2331	1795	734	1239	2331	1674	(68)	84	(1,754)	-842
CCC Shared Services	-	-	-	-	-	161	-	2	-	165	-	1	-	165	-	1
CCC SO		110		4		27				28		1	-	(82)	-	-3
CSCU Total	<u>2,079</u>	<u>3,166</u>	<u>6,288</u>	<u>2,855</u>	<u>1,920</u>	<u>3,295</u>	<u>4,490</u>	<u>2,189</u>	<u>1,909</u>	<u>3,354</u>	<u>4,418</u>	<u>2,065</u>	<u>(170)</u>	<u>189</u>	<u>(1,870)</u>	<u>-790</u>

Deficit Mitigation, Program Review

1. Require the system office to develop and administer procedures for all CSU institutions including the system office to develop Deficit Mitigation Plans. These spending plans shall include:
 - Specific actions which can be implemented to ensure a balanced budget at each institution in FY25;
 - Short-term measures that will reduce deficits and limit the use of reserves by all CSU institutions in FY24;
 - Specific timelines for implementation.
 - Provisions to ensure compliance with collective bargaining agreements.
2. Require the System Office to develop and administer procedures for all CSU institutions to undertake a systematic review of academic offerings in order to ensure that they are meeting student and workforce demands and are financially sustainable within anticipated state subsidy levels.

System Study, Outside Consultants, Use of Reserves

Removed

3. Authorize the system to retain outside consultants to recommend or assist with changes necessary to ensure institutional sustainability in the face of financial and demographic pressures. Removed

Amended

4. Require all CSCU institutions to submit their Deficit Mitigation Plans, including any recommended changes to academic programs, identifying any changes to hiring practices, and specifying any anticipated need for reserves to support operations during FY24 and FY25, to the Board of Regents at a future date to be determined. Nov. 1 added

5. Require the system, in consultation with institutions, to develop and carry out communication plans including development of metrics and schedule for public reporting and consultation with CSCU constituencies. These plans should build upon existing shared governance structures across CSCU.

Removed

6. Approve the expenditure of up to \$4 million of system reserves over FY24 and FY25 to support the activities necessary to plan and implement the changes required to achieve balanced budgets across CSCU. Removed

Reserves by Institution and System Office

During the pandemic, CSU colleges and universities, buoyed by federal relief funds during the pandemic, were able to rebuild reserves to some degree. Reserves are available for use to support operations by the Board of Regents, but some amounts in reserve have been designated by institutions or the system office to support self-supporting activities, outstanding bonds, and grant activities. The table below shows the adjusted UNP as of June 30, 2022, and the amounts recommended by staff to remain designated and unavailable to support operations. Data updated and audited for FY23 will not be available until the annual audit is complete in December.

CSU Reserves, Designated and Available for Operations								
	CCSU	ECSU	SCSU	WCSU	CSU-SO	Total CSU	CT State	Charter Oak
FY22 UNP per Financials	58,773,091	31,659,795	34,170,345	1,365,831	74,591,587	200,560,649	100,125,494	7,664,456
Designated, <u>not</u> available for operations	6,179,555	288,170	6,358,539	1,255,500	49,469,037	63,550,802	288,056	200,000
Total Available for Operations	52,593,536	31,371,625	27,811,806	110,331	25,122,550	137,009,847	99,837,438	7,464,456